

# Virginia's Technology Transformation A Partnership for the Future

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- The Case for IT Transformation
- Overview of the IT Infrastructure Partnership
- Partnership Vision
- Transformation Projects
- Who the Partnership Benefits
- Who Should I Contact?







# VITA: The State's IT Utility

- Formed by Governor and General Assembly in 2003
- Primary responsibilities
  - Operate state's IT infrastructure
  - Govern IT investments
  - Procure technology
  - E-911 and Virginia Geographic Information Network (VGIN)

#### Structure

- VITA is an Internal Service Fund agency\*
  - VITA's budget is the fees it collects
  - VITA's rates are approved by ITIB & JLARC
  - \* Some general funds and E-911 fund
- Information Technology Investment Board ("ITIB"), a 10-member supervisory board appointed by Governor & General Assembly, is responsible for VITA
- ITIB hires the state's Chief Information Officer under five-year contract to oversee VITA's operation







### The Case for Transformation

### Inadequate Security and Back-Up

- Disjoined, redundant networks, no comprehensive cyber attack detection/reaction
- 100+ data centers 100 locations, many inadequate
- Many mission-critical systems lack adequate disaster recovery

### Costly Inefficiencies

- 3,000+ servers, used to only about 1/4 of total capacity
- Antiquated support for some 60,000 desktops & laptops
- Current "stovepipe" IT environment makes collaboration difficult, expensive

### Lack of Capabilities

- 70+ help desks, lack of basic problem diagnosis/response tools
- Some agencies lack basic office automation tools







# Forming the IT Infrastructure Partnership

- In 2005, the Commonwealth of Virginia and Northrop Grumman formed a public-private partnership to modernize the state's information technology infrastructure
- 10-year, \$2 billion contract
- \$270 million capital investment in the Commonwealth
- Believed to be the first and the largest of its kind in the nation
- A Commonwealth initiative that will benefit and involve executive branch agencies, other state government, local government, and educational institutions
- Created to foster creative approaches, enable innovative funding models, and share the risks and rewards of transformation projects







# Working As a Team



Partnership Icon



Northrop Grumman-Partnership Advertisement



Feed the Truck Food Drive & Community Service Events



Northrop Grumman CEO
Dr. Ron Sugar Speaking at
Employee "Day One" Event







# **Partnership Goals**

- Modernize and standardize aging IT infrastructure
- Provide basic IT services at consistent service levels and predictable costs
- Improve the IT services that support the state's workforce
- Ensure the security of public assets
- Provide career opportunities for IT employees
- Enhance economic development
- Reduce costs over the long-term







# **Delivering Results**

#### Economic Growth

- 433 new high-tech jobs in Southwest Virginia
- 631 jobs in Chesterfield County, including VITA and Northrop Grumman employees
- \$65M investment in nearly 300,000 SF of new technology management facilities

### Employee Transition

- Job offers to 850 employees on May 1 with enhanced benefits and professional growth opportunities
  - 66% acceptance rate; 34% remain VITA "managed" employees

### Smooth Transition on Service Commencement Day, July 1

Uninterrupted service delivery



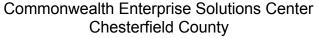




# **Enhancing Service Availability**

- Anchor tenant for 2 new technology parks delivering the Commonwealth new high-tech facilities
  - Tier III Data Center
  - Enterprise Security Operations and Incident Response Centers
  - Enterprise Centralized Management and Network Operations Centers
  - Shared facilities, supporting Commonwealth and Northrop Grumman operations







Southwest Enterprise Solutions Center Lebanon, Russell County







# Partnership Vision Now and Beyond

Together, Northrop Grumman and VITA will build upon current capabilities and deploy a first-class IT infrastructure to serve the citizens of the Commonwealth of Virginia. Our team will support a pioneering model for information technology governance and operational excellence, while infusing our organization with new ideas and best practices.

#### 2007

- Desktop refresh to begin
- Single Statewide Address List
- Chesterfield and Southwest Solution Centers ready for occupancy

#### 2009

- Complete Agency network migration
- Complete desktop refresh
- Enterprise Messaging 90% complete
- Server Consolidation 90% complete

#### 2011

VOIP Completion







# **Transformation Projects**

#### **Help Desk**

Enterprise Help Desk in Lebanon and Meadowville Field Based agents and technicians for Level 3 Enterprise Help Desk System (Peregrine)

#### **End User Services (EUS)**

#### **Desktop**

Mass Desktop Refresh Projects Network Printer Consolidation and Refresh Enterprise Desktop Management Systems

#### **Messaging Services**

Enterprise Exchange/Outlook Email Enterprise Collaboration tools Active Directory, DNS, DHCP

#### **Data Center Services (DCS)**

#### **Mainframe and Servers**

New IBM and Unisys Mainframes in new Data Center Consolidation and refresh of servers Migration of servers to the data center

#### **Facilities**

New Data Center/Office Building in Meadowville New Disaster Recovery Center and Help Desk in Lebanon/Russell County

#### **Network Services (NWS)**

#### Network

New Commonwealth wide MPLS Core WAN LAN upgrades to local switches/routers as needed Network Re-addressing of IP

#### Voice / Video

Voice over IP
Network optimized for voice and video traffic

#### **Security Services (SS)**

#### Security

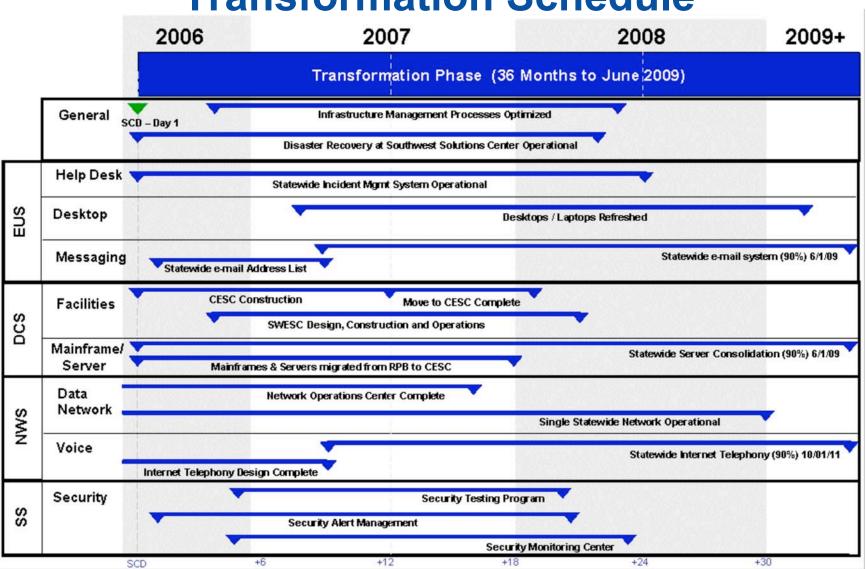
Enterprise Security Operations Center Computer Security Incident Response Center Secure Internet Gateway







### **Transformation Schedule**









# **The Partnership Benefits**

#### **Commonwealth Agencies**

- Improved 21st century technology services at today's cost
- Improved security of Commonwealth assets
- Consistent technology innovation
- Improved disaster recovery
- Lower reoccurring cost at end of the project

#### **Local Governments**

- Leveraged state services at lower costs
- Backup and security services that previously were unaffordable now are available
- Expanded broadband access
- Enhanced emergency communications and greater
   E-911 and homeland security capabilities
- Collaborative projects and services



#### **Education**

- Renewed focus on core service delivery
- Partnership with Virginia community college system
- Relationship with UVA-Wise including internships and technology education support

#### **Suppliers**

- Continued opportunity to compete for Commonwealth business
- Strong focus on Small, Woman-owned, and Minority-owned business opportunities
- Collaborative Projects and Services

#### Citizens

- Improved security of information
- Expanded, improved and simpler services
- No additional taxpayer dollars
- Economic development and new jobs







## **Contact Information**

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http://www.vita.virginia.gov/itpartnership/contactUs.cfm







### **Facilitated Panel Discussion**

### **Aneesh P. Chopra**, Secretary of Technology – Moderator

- Sanford Hostetter, ITS Manager, Virginia Dept. of Mental Health, Mental Retardation and Substance Abuse Services
- Bill Hunter, Infrastructure Services Manager, Roanoke County
- Steve Jones, Director of Technology, Town of Blacksburg
- Constance McGeorge, Special Assistant to the Governor, Commonwealth Preparedness
- John B. Noftsinger, Jr., Associate Vice President of Academic Affairs for Research and Public Service, James Madison University
- Pam Staggs, Director of IT, City of Norfolk
- Sandie Terry, Director of IT, Franklin County